

110th session of the Executive Council
4-6 December 2006
Paris (France)

DRAFT MINUTES

- Appendix 1: Report of the Standing Committee on International Committees
Appendix 2: Presentation by UNESCO
Appendix 3: Amendments to the Statutes
Appendix 4: Financial Report
Appendix 5: Membership Report
Appendix 6: List of participants
-

Alissandra Cummins, President of ICOM, welcomed all the participants and partners present. Two Council members, Marie-Christine Van der Sman and Hans-Martin Hinz, sent apologies for their absence.

1. Adoption of the Agenda

The Council adopted the agenda as revised on 03 December 2006.

2. Minutes of the 109th Session, June 2006, Paris (France)

The Council adopted the Minutes without any amendments.

John Zvereff took note of the comments made by George Abungu on whether it was necessary to name the members who speak during the meetings.

3. Report of the 68th Session of the Advisory Committee

Günther Dembski, Chairperson of the Committee, informed members of the decisions taken during the Advisory Committee at the meeting held in June 2006 in Paris:

- The Committee approved:
 - the balance sheet for 2005 as well as the Auditor's report;
 - the report of the Secretary General (April 2005 – March 2006).
- The Committee voted on:
 - the list of candidates for the 2007-2010 Executive Council;
 - the venue for the General Conference in 2010, selecting Shanghai (China) as the host city for the 22nd General Conference.
- The Committee approved:
 - the draft budget for 2006;
 - the draft revised Statutes;
 - the creation of a new database, this activity being considered as a priority;
 - the progress report on the preparations for the 2007 General Conference.
- The Committee was also of the view that:
 - membership in International Committees needs to be encouraged;
 - on-line hosting of websites of Committees should be facilitated

- the financial difficulties of certain National Committees should be taken into consideration and financial means found to assist them, especially those based in developing countries.

Günther Dembski informed Council members of the withdrawal of two candidates from the list for the elections of the 2007-2010 Executive Council: Amareswar Galla (Australia) and Ki-Dong Bae (Republic of Korea).

4. Activities of the Secretariat

4.1. Report of the Secretary General

Members took due note of the activities carried out since the meeting of the Executive Council in June 2006.

Training: a course was held from 19 to 23 June 2006 in Seoul (Republic of Korea) on the theme of "Teamwork for Integrated Emergency Management (TIEM)". A cross-border workshop on the creation and reinforcement of skills was also organised from 31 July to 8 August 2006 in Phnom Penh (Cambodia), followed by another one in Vientiane (Laos), on the topic of "Museums, Cultural Mapping and Heritage Tourism". These workshops contributed to strengthening the action already undertaken by ICOM to develop a global strategy on heritage tourism. Amareswar Galla who organised the Phnom Penh and Vientiane workshops emphasised the importance of this type of activity, particularly since it reinforces measures taken to promote local cultural diversity in the face of the accelerated pace of globalisation.

Protection of cultural heritage: The Red List for Afghanistan, published by ICOM with the financial support of the Bureau of Educational and Cultural Affairs of the U.S. Department of State, will be promoted through a press campaign to be launched in Brussels (Belgium). The Secretariat is also preparing work on a red list covering antiquities belonging to Peru, for which funding has already been secured. A Publications Working Group has already been set up, and it will probably submit a first draft of a Publication Policy by the end of 2007. As for the publication "Looting in Arab States", funding is still being sought.

ICOM also contributed towards the dismantling of an Internet-based network of trafficking in Ecuadorian pre-Columbian artefacts. The Secretary General added that ICOM, Interpol and UNESCO are drafting a joint statement for wide dissemination on the increased transactions on cultural property on the Internet.

Cristina Menegazzi represented ICOM at a workshop held on 31 August 2006, entitled "Integrating systems of traditional knowledge and the question of cultural and natural heritage in strategies relating to risk management", organised by ICCROM and the UNESCO World Heritage Centre. This session took place during the same week as the International Conference on Risk Reduction, which met in Davos (Switzerland). Over 1,000 participants from about 59 countries attended the conference. The purpose of this meeting was to include cultural heritage in international approaches to risk reduction and to highlight the important role cultural heritage and traditional knowledge can play in reducing risks by focusing the attention of various experts on disaster management and subsequent aid.

With regard to the ICOM Web site, it has been updated and expanded on a regular basis. Numerous publications can be consulted, including all the translations of the ICOM Code of Ethics submitted by various ICOM National Committees. Information relating to

emergency situations is also being regularly updated, and a section has now been included on the founders of the Organisation. The Secretariat has put together a CD ROM consisting of a Power Point presentation of the Organisation; this tool, produced by Carla Bonomi is being distributed to all Council members - and is meant to assist them when introducing ICOM to external audiences. This will soon be placed on line.

Publications: the manual published by ICOM on "Running a Museum" is now also available in Arabic and Russian, and will soon be translated into French and Italian. The Secretariat is preparing the publication of the brochure of candidates for the 2007-2010 Executive Council, which will be distributed with the next issue of ICOM News.

Michel Van-Praët completed the report by reviewing the UNESCO-ICOM Museum Information Centre. After reviewing the recent evolution of the Centre he informed the Executive Council of the decision to reorganize the archives of ICOM – now, spread out among all the offices of the Secretariat – as a necessary step prior to the evaluation of the documentation holdings of the Centre. This task is now being undertaken and will be completed with the submission of a master archival plan designed for implementation by the Secretariat. The plan could also be shared with National and International Committees and Regional Organization. Completion is expected by March, 2007. Martin Schaerer pointed out that several International Committees are very keen on finding a place to archive their documents, and the Centre could therefore play a key role in this matter. The Secretary General informed that archives of one International Committee, CIMAM, are already housed in the Centre. Other international committees, such as ICOM-CC have been invited to deposit their archives in Paris. The Secretariat has not been more proactive in this effort due to storage space limitations.

Council members stressed the importance of pursuing the study on ICOM's archives.

The Secretary General also informed that on October 2005 he and Treasurer Nancy Hushion met Laurent Levi-Strauss, Chief of the Tangible Heritage Section, who clearly indicated that UNESCO would be unable to continue financing aspects of the UNESCO-ICOM Museum Information Centre, particularly staffing costs.

John Zvereff continued his report by expressing his appreciation for all the efforts made by the Administrative Service. He also thanked the Membership Service for successfully collecting the membership arrears. National Committees' collaboration in transferring the dues to Paris on a more timely basis was also noted and appreciated.

In conclusion, John Zvereff also thanked all the members of the Executive Council who represented ICOM at various events.

Decision: The Executive Council approved the report submitted by the Secretary General and

- agreed that the study on the organization's archives be completed at the earliest possible time, so as to complete the other aspects of the study for the reorganization of the Information Centre
- the allocation to staff members of an end-of-year bonus with special consideration given for their work associated with ICOM's 60th Anniversary
- the granting of the end-of-year bonus – in its current form – for the forthcoming years will be discussed during the evaluation review that will be conducted in 2007.

4.2. Implementation of the ICOM 2005-2007 Strategic Plan

A Report of the Standing Committee

The Committee on International Committees (CIC)

Ben Koevoets presented the report in the absence of Yani Herreman. A survey had been sent to all Committees. To date, replies have been received only from eight Committees: CAMOC, DEMHIST, MPR, ICOMAM, ICTDAD, ICAMT, ICME and ICOMON. The CIC appointed a member to serve as a focal point for the International Committees that have replied so far, and will forward part of this questionnaire to Affiliated Organisations.

A report based on information received through the survey conducted by the CIC will be submitted to members of the Executive Council and the International Committees during the General Conference to be held in Vienna in August 2007.

The CIC is studying a proposal that would recommend that the subsidies granted to International Committees should no longer be calculated exclusively on the number of members.

Ben Koevoets informed Council that the following points had also been discussed:

- the composition of discussion groups within the CIC to address specific topics
- different means by which International Committees might present and disseminate their work (Web site, Power Point presentations, etc);
- the possibility of nominating a member to the SCIC from the Asian region when the committee is renewed in 2008.

The next meeting of the Committee will take place in Vienna (Austria) on 16 August 2007, during the General Conference.

[The full report is reproduced as Appendix 1].

B. Reports of the Reform Groups and Task Forces

- National Committees and Regional Organisations

Gary Edson presented the report, already submitted to the Advisory Committee in June 2006. Referring to the revised Rules of Regional Organisations, he drew the Executive Council's attention to the composition of Regional Organisations. Executive Council members questioned whether it was necessary to retain Regional Organisations in their present form. It was noted that in certain cases, countries preferred to focus on cultural and linguistic criteria rather than having a geographically-based membership. Several members also remarked that it might be useful to re-examine this arrangement, adopted at the end of the Second World War, even though it applies United Nations criteria. Council members commented on the usefulness of defining clearer rules more in keeping with the 21st century view of the world,

The issues concerning the finances of Regional Organisations and the right to vote were also raised. Council members agreed that these points needed further discussion. It was agreed that suggestions from Council members should be sent to Gary Edson

Decision: The Council agreed to define clear guidelines for creating and operating Regional Organisation while maintaining a flexible approach towards

regions and the requirements for such Organisations. These guidelines are to be made available to the Executive Council as soon as possible.

- Cross Cultural Task Force

Amareswar Galla informed Council that the Task Force that he is chairing is drafting an action plan on cultural diversity.

He distributed two documents published by UNESCO , namely :

- The Convention on the Protection and Promotion of the Diversity of Cultural Expressions, adopted by UNESCO in October 2005;
- The Universal Declaration on Cultural Diversity, adopted by UNESCO in November 2001.

on which he invited comments from Council members. Amar Galla also stated that the ICOM Web site will have links to all relevant related topics.

The Cross Cultural Task Force, is working in close collaboration with the Ethics Committee.

Amareswar Galla hoped that ICOM would be proactive in the area of sustainable heritage tourism, reminding Council that ICOMOS, has already adopted a Charter on this issue. He pointed to the need for a clear position on heritage tourism that would incorporate findings from the workshop held in Peru and Bolivia in May 2000, on the theme of "Museums, Heritage and Cultural Tourism". He urged Council members to continue reflecting on this question. Amareswar Galla pointed out that heritage tourism could also have repercussions on illicit trafficking of cultural property, among other negative effects, all of which called for heightened vigilance of this phenomenon by heritage institutions.

Alissandra Cummins reminded the Council of a letter from Hans-Martin Hinz, member of the Executive Council who co-chairs a working group on sustainable tourism, with the World Federation of Friends of Museums. The objective of the working group is to draft a basic text to serve as a starting point for a declaration.

Sid Ahmed Baghli (Algeria) informed members that at the request of the Secretary General he represented ICOM at the first session of the International Committee for the Safeguarding of Intangible Heritage, held in Algiers on 18 and 19 November 2006. During this first session, the principle of consulting certain organisations, such as ICOM, in their capacity as experts, was adopted. Sid Ahmed Baghli explained that this recognition opened up a possible role for ICOM with the Intergovernmental Committee .

Alissandra Cummins thanked the Cross-Cultural Task Force for its work :

Decision: The Cross Cultural Task Force will assist with the preparation of a draft declaration on sustainable heritage tourism to incorporate existing ICOM Statements . This will be prepared in consultation with the WFFM/ICOM Task Force on Sustainable Cultural Tourism.

4.3. Reports from Partners

A. ICOM Foundation

Christine Boël, President of the ICOM Foundation, opened her remarks by paying tribute to Hubert Landais who had passed away in 2006.

She continued by reporting on the activities of the Foundation. She informed Council members that Swiss legislation on Foundations had changed and that these amendments would take effect from the beginning of 2008. Between now and the end of 2007, foundations governed by Swiss law will have to be controlled officially by a body registered at the Chamber of Commerce.

Christine Boël explained that the ICOM Foundation had always operated on a volunteer basis, paying expenses out of personal funds so as to allow for the entirety of funds collected by the Foundation to be handed over to ICOM. Similarly, all operations were carried out pro bono including the services of a Swiss lawyer who was consulted by the Foundation. If such services have to be paid for in the future, the Foundation will be obliged to use a portion of its income. As a result, Sylvia Oumura Pestalozzi, who has served as the organization's treasurer on a volunteer basis, questioned the continuity of the Foundation in view of the new legal requirements and of the following:

- a. the Foundation's merchandising efforts with profits paid into the Swiss account, are drawing to an end, namely the joint production of jewellery with the Réunion des musées nationaux in collaboration with museums and galleries, and the Foundation production of the yearly calendar the sales of which were too low for the 2007 edition to consider producing another one for 2008;.
- b. the Standing Committee for Finances and Resources is investigating the option of creating a new Foundation, or if need be, an association governed under the law of 1901, that might have the same mission as the present Foundation.

A decision as to whether the present Foundation should continue will have to be made by the end of February. Whatever the decision might be, she requested to be allowed to continue managing the members and the benefactors of the organization.

Christine Boël further informed members that:

- a. Jacques Perot had agreed to join the ICOM Foundation and welcomed him to the organization's Board;.
- b. 29,199 € and 1,180 US\$ were contributed directly to ICOM in November 2006 (above the original €20,000 budgeted commitment)
- c. since June 2006, 48 new friends, including four patrons, have joined the Foundation.
- d. the 150 members of the Foundation are distributed throughout 12 countries (Lebanon, France, Belgium, United States, Great Britain, Italy, Ireland, Austria, Luxembourg, Switzerland, Canada and Greece),

The President of the Foundation ended the presentation by expressing her gratitude to the members for the support given to ICOM.

Alissandra Cummins thanked Christine Boël for the tribute she paid to Hubert Landais. She acknowledged that the legal changes affecting the Foundation would have a notable impact on ICOM. On behalf of the Executive Council, she asked Christine Boël to thank the Treasurer of the Foundation for the devotion she has shown for so many years. A letter to that effect will be sent to her. Alissandra Cummins also thanked Christine Boël for all the generous efforts she has made to contribute to the finances of ICOM.

Decision: The Executive Council requested the President of the ICOM Foundation to continue examining the impact on the Foundation's

finances of the recently amended legislation on taxes imposed on foundations, introduced by the Swiss authorities, in consultation with the Vice-President, Martin Schaerer. Further information on this subject should also be forwarded to the Chairman of the Finances and Resources Committee for consideration.

The Executive Council acknowledged and thanked the President of the Foundation for her constant efforts to recruit new friends of the ICOM Foundation and to strengthen the regular participation of existing members and approved her continuation of this work.

B. World Federation of Friends of Museums

M. Jean-Michel Raingeard, Vice President of WFFM/Europe, presented the Federation's report in the name of Carla Bossi Comelli, its President. The WFFM Council and General Assembly met in Santiago (Chile) from 21 to 23 April 2006 to elect new executive officers. Carla Bossi-Comelli was re-elected President, Lila de Chaves was elected Secretary General and Daniel Ben-Natan Treasurer. Christine Boël, in her capacity as President of the ICOM Foundation, attended the meeting in Brussels (Belgium) on 29 September, in the course of which a debate was held on the role of museums in education. WFFM nominated Ana Luisa Delclaux, President of WFFM/Spain as WFFM representative for the joint WFFM-ICOM project on museums and sustainable tourism. In this connection, WFFM would like to deliver a speech on this theme at the ICOM General Conference to be held in Vienna (Austria) in August 2007.

M. Raingeard also informed that the next triennial meeting of WFFM will take place in Jerusalem from 21 to 28 September 2008 on the theme of relations between museums, friends of museums and volunteers.

On September 2007, WFFM will adopt a revised version of its Statutes, in compliance with Belgian legislation relating to non-profit organisations.

Jean-Michel Raingeard took this opportunity to request that ICOM keep WFFM in mind when organising the next International Museum Day

In answer to the question about the under-representation of WFFM in African countries, George Abungu reminded the Council that there were a number of societies of friends of museums in West Africa that contributed to the development of museums.

Alissandra Cummins thanked Jean-Michel Raingeard for the overview of the activities carried out by WFFM. She also looked forward to the work of the joint WFFM-ICOM working group on sustainable tourism

C. International Council of Archives

Joan van Albada, Secretary General of ICA, informed members of the various multilateral projects carried out by his Organisation during 2006. In addition to these activities, ICA also experimented with a new presentation of its general Assembly by organising several round tables on subjects connected with the main theme of its Conference. He expressed hope that there might be joint discussions with ICOM on the question of archives in developing countries.

C. ICCROM

Catherine Antomarchi, conveyed the greetings of Mounir Bouchenaki, Director General of ICCROM, who has been particularly active since his arrival. He has concentrated on increasing the visibility of ICCROM, encouraging new memberships (119 members to date) and strengthening partnerships with other organisations and institutions operating in the field of heritage.

Collaboration between ICCROM and ICOM is considered to be crucial. The work carried out by Mounir Bouchenaki in the elaboration and dissemination of two UNESCO Conventions on Cultural Diversity and on Intangible Heritage – two areas that are also of special interest to ICOM – will have a decisive impact on the future activities of ICCROM and its collaboration with ICOM.

ICCROM intends to continue to be active in the area of museums and collections at regional and international levels. After a long series of programmes in Africa and Asia, a regional programme, in collaboration with Latin America, will be introduced during the 2008-2009 biennium, focusing on the following priorities:

- to introduce the notion of preventive conservation by taking advantage of the conservation resources of museums
- to encourage inter-disciplinary action with the aim of involving all professionals and managers dealing with the protection of heritage;
- to pay special attention to collections at risk; to date, this programme (SOIMA) concentrates on sound and image collections because these tend to have a short life span.

The ICOM and ICCROM Museum Emergency Programme (MEP), a training course organised in Asia in 2005-2006 by ICOM, ICCROM and the Getty Conservation Institute, provided an opportunity to test the efficiency of this method of collecting funds, networking and sharing knowledge among institutions that are different yet complementary. It is planned to organise a second and similar training programme for South Eastern Europe. Catherine Antomarchi hoped other activities in different areas could be developed with ICOM. John Zvereff gave his assurances that the Organisation intended to broaden this collaboration.

D. ICOMOS

Gaia Jungeblodt presented the report on behalf of the Council and President of ICOMOS. A meeting was held between ICOMOS and ICOM, with the participation of Bénédicte Selfslagh, member of the ICOMOS Executive Council, Nancy Hushion, and John Zvereff for the purpose of determining the areas for possible collaboration. ICOMOS has asked each of its scientific committees to designate a person responsible for receiving suggestions for collaboration with ICOM

ICOMOS is in the process of updating the membership database in order to provide more information about its members. Gaia Jungeblodt reiterated her offer to collaborate with ICOM on this matter.

She also informed Council members that ICOMOS is very supportive of the International Heritage House project initiated by ICOM. ICOMOS could also consider organising a joint working session during the General Conference scheduled to take place in Vienna in August 2007.

Alissandra Cummins thanked Gaia Jungeblodt. Referring to ICOM's database, the President agreed that it differed from that of ICOMOS. However, instructions have been issued to ensure that any methods selected by ICOM would make it possible, if necessary, to collaborate with the partners of the Organisation.

F. UNESCO

[The full speech is reproduced as Appendix 2]

Gad Mgomezulu, Director of the Division of Cultural Heritage, represented Koïchiro Matsuura, Director General of UNESCO.

The Director of the Division of Cultural Heritage referred to the partnership between ICOM and his division, which covers the following areas:

1. promotion of standard-setting instruments;
2. safeguarding of intangible cultural heritage;
3. museums and manpower development;
4. dissemination of knowledge through the publication of the journal *MUSEUM INTERNATIONAL*.

He described activities connected with the fight against illicit traffic, notably the meeting of the INTERPOL Expert Group on Stolen Cultural Property that led to the publication of a reference document.

In the area of intangible cultural heritage, he pointed out that ICOM advised the jury of the Masterpieces Programme. Another area of collaboration is Museum International that resorts to museum professionals belonging to ICOM.

Gadi Mgomezulu informed members that ICOM members now benefited from a 70% discount on the price of the journal. The Division also places emphasis on translation as a means of fostering knowledge and sharing expertise. The journal will again be edited in French as of 2007, and is available in this language on the UNESCO Web site.

Isabelle Vinson conveyed the apologies of Françoise Rivière, Assistant Director General for Culture. She informed Council that the Culture Sector is in the process of being restructured. This operation involves not only the concentration of programmes but also entails restructuring operational modes and refocusing on intellectual and strategic functions. These major changes will undoubtedly have repercussions on the framework agreement between ICOM and UNESCO. Isabelle Vinson wished to clear up any ambiguities over a possible reduction of the financial support provided by UNESCO for the framework agreement with ICOM, stating that such reductions were not being contemplated.

Isabelle Vinson informed that topics for upcoming activities and collaboration with ICOM on museums included: a public debate with all the communities concerned on the theme of "Memories and Universality: New Challenges for Museums" (5 February 2007), that would focus on the museum as a place for the construction and reconstruction of memories, also addressing the difficult question of the return and restitution of cultural property. UNESCO would like to initiate

The other topic being the museum as a repository for pooling heritage practices, for which she invited contributions and comments by ICOM

In closing, Isabelle Vinson thanked ICOM for having invited her as an observer to take part in the discussions on the Strategic Plan for the period 2008-2011.

Alissandra Cummins affirmed that it was vital for ICOM to have a member of UNESCO on the Committee responsible for drawing up the Strategic Plan.

5. Revision of the Statutes

Gary Edson presented the Statutes, the French version of which had been amended by Jean-François Canat to bring them into line with the French Law of 1901 governing associations. The Executive Council reviewed and discussed the document and agreed upon the amendments that appear in the document in Annex 3:

Decision: The corrected version of the Statutes, incorporating the amendments made by the Executive Council, will be distributed to members before the Executive Council meeting scheduled for April 2007.

Rick West recommended that questions of principle be submitted to members of the Executive Council well before the meeting so that they have time to consider them carefully and come up with concrete proposals.

6. Operational Policy

Gary Edson submitted the following documents to members of the Executive Council:

2006/DIV.13:	<i>Operational policy: contents</i>
2006/DIV01rev1:	<i>Documents and publications</i>
2006/DIV.02rev1:	<i>Sponsorship</i>
2006/DIV.06rev1:	<i>Name, logo and symbol of ICOM</i>
2006/DIV.11:	<i>Organisation of the International Council of Museums</i>
2006/DIV.12:	<i>Museums</i>
2006/DIV.14:	<i>Representations of the Organisation</i>
2006/DIV.15:	<i>Standing Committees, Reform Groups and Task Forces</i>

Gary Edson informed members that he was continuing to draft several documents that would be available before the end of the next Executive Council meeting. He reassured members that these reference documents would be flexible

Decision: The Council approved the Operational Policies as presented. The statements removed from the current Statutes should also be incorporated.

7. Financial Reports

[The full report on finances is reproduced as Appendix 4]

Decision: The Executive Council approved :

- the 2006 Financial Report incorporating the Third Quarter Actuals and Projections to year end for 2006
- the draft 2007 budget
- the postponement of the development of the triennial budget 2008-2010 to coincide with the Strategic Plan for the same period
- the format for requesting withdrawals from the Reserve Fund. The Secretary General's request for funds for the database was approved in

principle but additional information must be provided in order for it to become effective.

The Secretary General informed the meeting that the 2007 budget could not include a provision for the yet-unknown result of the "audit social". The President, Alissandra Cummins stated that a draw-down from the reserve fund would have to be contemplated to implement changes suggested and accepted from this review process.

8. Report from the Membership Sector

8.1. National Committees

Decision:

- Council approved the re-organization of the National Committee of Laos; it also approved the establishment of the National Committee of Montenegro provided that it met all statutory requirements.
- The Committees of Benin, Burundi and Jamaica are declared to be under reorganisation. A letter will be sent to all individual members to invite them to contact the ICOM Secretariat to settle their dues and reorganize their committees.
- The request for a grant from the ICOM Fund received from the National Committee of Laos was approved.
- The request of ICOM-Argentina for an extension of its special subsidy was not approved.
- The request of ICOM-Uruguay for a special subsidy for 2006 and 2007 was approved.

8.2. International Committees

Decision: The regular grant for International Committees will be calculated at 7.50 € per member in 2007, in order to ensure that the full Budget for these activities is allocated.

[The full report from the Membership Sector is presented in Annex 5]

9. Proposed Names for the Status of Honorary Member of ICOM

The Executive Council received three proposals submitted to it for ICOM Honorary membership status.

Decision: Said proposals will be presented to the General Assembly for approval at the General Conference in Vienna
Details concerning each candidate will be circulated to members during the General Assembly.

10. General Conferences

10.1. ICOM 2007

Armine Wehdorn presented the preliminary programme for the 21st General Conference that will be held from 19 to 24 August 2007 in Vienna (Austria), on the theme of "Museums and Universal Heritage".

She informed that Elaine Heumann Gurian (USA), Jyotindra Jain (India), Peter Kampits (Austria), Susan Legêne (The Netherlands) and Christoph Stölzl (Germany) will be the main speakers.

With respect to the practical side of the organisation, she added that:

- a. 25,000 copies of this brochure have been printed for distribution to members of ICOM and that
- b. 28 International Committees are already registered. The registration fees for the General Conference have been set at :
 - 230 € for registration before 31 January 2007,
 - 270 € for registration before 30 April 2007,
 - 300 € for registration before 6 August 2007,
 - 330 .€ for registration after 6 August 2007. (including on-the-spot registrations)
- c. To date, 40 people have registered.
- d. In September 2006, the Organising Committee estimated a total budget of 769,300€. The Organising Committee hopes to receive a grant from the Austrian Ministry of Foreign Affairs, which for the moment has not indicated the amount it might allocate.
- e. A contract with an insurance company has been planned for members who might need insurance coverage on the spot. Furthermore,
- f. Members will have the advantage of a reduction of 8 to 10% on a ticket with airlines within the Star Alliance.
- g. All Austrian Embassies have been informed of the Conference in Vienna. Members should request a visa at least three months before the start of the Conference. In the case of participants from a country with no Austrian embassy or consulate, the President of ICOM asked them to contact the ICOM 2007 Organising Committee directly.

Alissandra Cummins thanked Armine Wedhorn as well as the Organising Committee for all their efforts.

10.2. ICOM 2010

Xiangyi Li, member of the Executive Council, presented a progress report on the preparations to host the 22nd General Conference, scheduled to take place from 7 to 13 November 2010 in Shanghai (China)..

Mr. Li also informed that an International Forum of Museum Directors was held in Beijing (China) in September 2006, in the course of which he gave a brief summary of the history and role of the Organisation, and described some of the activities carried out by ICOM. He also stressed the importance for professionals in China to join the international museum community.

Xiangyi Li announced that an Organising Committee for ICOM 2010 would be set up. The National Committee of China, in collaboration with the City Council of Shanghai, will closely observe how the General Conference in Vienna is organised in order to use it as a

model for the preparations of ICOM 2010. Local correspondents will be designated to liaise with International Committees. Exchanges of information with ICOM will be further strengthened. The National Committee of China will conduct an active campaign to recruit individual and institutional members.

The Executive Council thanked Xiangyi Li for his presentation and expressed its satisfaction at the activity undertaken to host the General Conference in 2010.

10.3. Revised Draft Agendas for the General Conference and General Assembly

Decision: The agenda for the General Conference (2007 /CG01rev) was adopted. The draft Agenda for the Assembly will be amended exceptionally in order to honour certain ICOM personalities during the General Assembly, as part of the 60th Anniversary celebrations.

10.4. Position paper on ICOM General Conference

Elisabet Olofsson presented a progress report on the project, informing that the manual would be renamed to reflect its function as a guide and/or position paper on the way ICOM perceives the General Conference. The basic documents will continue to be the responsibility of the Secretariat. She would like members of the Executive Council to receive the amended and updated questionnaire usually sent to National Committees together with the different tools used to select countries wishing to host a General Conference, in the course of 2007.

Decision: A preliminary statement should be distributed in March 2007. It has been decided to rename this as position paper which should inform the preparation of a policy on General Conferences. The Council will examine the final version at its extraordinary session in April 2007.

11. Report on ICOM Grants

- **Special Projects 2007:** the Selection Committee gave its support to the following projects proposed by National/International Committees and Regional Organisations:
 - **dissemination of publications** : South Africa, Bosnia and Herzegovina, Kenya, Italy, Mexico, Morocco, Zambia; ICOM-Europe, ICLM, IC MEMO, ICR, NATHIST;
 - **creation or maintenance of the Web site**: France, Macedonia, Slovakia;
 - **training**: AVICOM, CIMAM, ICAMT, INTERCOM.
- **Travel grants for the 2007 General Conference:** The Executive Council allocated 41 grants for a total amount of 128,000 €.
- **Exceptional grants within the framework of the 60th Anniversary:**
 - *Project to mentor young ICOM members*

Candidates are to be allowed to submit applications to attend the meetings of International Committees during the General Conference, and the period to be covered by the grant is to be extended into December 2007. An announcement concerning these changes will be published on-line on the ICOM Web site [<http://icom.museum>].

12. Report on the Preparations of the Strategic Plan 2008-2011

Decision: A new Strategic Plan covering the period 2008-2011 will be proposed before 15 July 2007. A first working session will be held in Paris on 6 and 7 February 2007.

13. Various

The following requests were forwarded to the Executive Council:

- A response to the *Draft guidelines of ICTOP on Intangible Heritage*

Decision: Council approved draft text for a letter to the Committee thanking it for the efforts and work accomplished, and suggesting further revisions to be received by March 30, 2007 for final decision by Council at the extraordinary meeting of April 2007, in Paris.

- *The National Committee of Germany* sent several requests, some of them falling within the competence of the Advisory Committee.

Decision: The Executive Council will formulate a reply to the Committee as soon as possible.

- *Best in Heritage:* Tomislav Sola (Croatia) asked ICOM for its endorsement of a Global Forum of Heritage Leaders This event is to be organized in Dubrovnik, coinciding with the Best in Heritage

Decision: The Executive Council agreed to support the initiative as long as it had no financial implication for ICOM.

The Council duly noted the following:

- The 1st issue of the International Journal of Intangible Heritage – an initiative encouraged by the Korean Ministry of Culture, with the support of the National Committee of Korea – will be available in time for the General Conference in 2007 in CD-ROM format accompanied by a brochure. Preparation of the second issue is under way and the Editorial Committee has already received 16 proposals.

- Gary Edson informed members of a Conference that was held at the Museum of Texas Tech University (United States) on the theme of “Looted Art: Legal & Ethical Issues Related to the International Restitution of Stolen Cultural Property”. Marilyn Phelan, member of the Legal Affairs Committee, was one of the speakers. Gary Edson proposed that those speakers with indisputable qualifications could be involved in ICOM’s activities relating to the repatriation of stolen cultural objects.

12. Reception at the Quai Branly Museum

On behalf of the Executive Council, Alissandra Cummins thanked the Quai Branly Museum and the French National Committee for the visit specially organised on 4 December 2006, for members of the Executive Council. During this visit, the President of ICOM awarded a posthumous medal to Hubert Landais, in the presence of his wife and children.

15. Forthcoming Executive Council meetings

Extraordinary session: 16 to 18 April 2007, Paris (France)
111st Session: Saturday 18 August 2007, Vienna (Austria)

Report CIC meeting
1 December 2006, Paris (France)

1. CIC activities.

The main activity has been developing and sending out the survey. Members remained in contact discussing the various issues regarding the survey and its application and distribution. Certain amendments were made according to suggestions from Chairs of International Committees.

Yani Herreman wrote each of the Chairs of the International Committees explaining they would receive a survey and asked them to fill it in and send it back to Sandy Lorimer, Secretary of CIC, before November 3.

After translation into French was made at the Secretariat, the survey was sent. A second reminder was sent later on in November.

2. Survey.

Eight completed surveys have been received: CAMOC, DemHist, MPR, ICOMAM, ICTDAD, ICA MT, ICME, ICOMON.

Three International Committees have asked for more time to finish theirs: ICTOP, NatHist and UMAC.

2.1. Internal Review of the survey.

After discussing the outcome of the survey, CIC member concluded the following: Its importance and validity were confirmed.

2.2. Conclusions in relation to the survey

CIC will continue chasing the International Committees that have not yet sent their responses, having assigned each member of CIC with committees to follow up

A modified survey will be sent to the theme-related Affiliated Organisations.

3. Working schedule for the next semester.

A draft report based on the information provided by the survey will be assembled by the end of January 2007. It is intended that there will be a report for the Executive Council and the International Committees for the Triennial in Vienna. CIC will work with the Secretary General to prepare this report as well as input into the overall Triennial Report on CIC's activities.

4. Allocation for ICs

CIC discussed the proposal prepared by the Treasurer. While there was no support for the proposal itself, there was considerable discussion about ways to improve the allocations. There was agreement that the allocations should be used to encourage more participation and activities by the ICs. Several options were discussed, but it was agreed that further research would be needed to make a formal proposal. Under consideration were reduced allocations by number of members, but supplemented by extra funds based on number of ICOM participants in annual meetings, as well as special projects funding. Further work will be done in cooperation with the Secretariat to determine a reasonable formula for such a change.

5. Affiliated Organizations

Tim will revise the IC survey for the ten Associated Organizations who are non-geographically defined. This survey will go out as soon as it is translated and will give respondents 6 weeks to respond.

6. Hand's On! Europe Proposa

Cle supports the invitation to become an Affiliated Organization for this organization. However, it is strongly recommended that they change the name of the organization by removing 'Europe', thereby encouraging them to broaden their membership.

It was noted that if this request is made to this organization, the Association of European Open Air Museums to expand their scope to include open air museums worldwide.

7. Forum for Discussion

Cle supports the proposal for the establishment of discussion groups on current issues, as outlined in the preliminary papers by Per Rekdal. These discussion groups could gather for up to six years, a period which can be renewed or they may become international committees. The EC will have to approve the creation of these groups.

8. Exhibition about ICs

Cle supports the idea of a presentation that shows what each IC does, in three possible techniques: graphic panels for each committee, a PowerPoint presentation or access to the ICOM web site on International Committees. Yani will look into how her students might be able to make this happen.

9. Asian Representation in CIC

Committee members agreed that it is not good timing to add a new member to the committee at this time, but that this region should be considered when the committee is renewed in 2008.

10. Next Meeting

CIC will meet in Vienna on Thursday, August 16th. The location will be provided by the Triennial organizing committee.

Yani Herreman
Sandra Lorimer
Delivered by Ben Koevoets

Appendix 2

Speech to be delivered by GADI MGOMEZULU, Director, Division of Cultural Heritage, on the occasion of the 11th Session of the Executive Council of ICOM, 4-6 December, 2006

President Cummins Secretary-General Zvereff
Members of the Executive Council Distinguished
Speakers and Dear Colleagues

It is an honour for me, to represent UNESCO's Director-General, Mr. Koïchiro Matsuura, at this meeting, and to report to you the status of the cooperation between UNESCO and ICOM.

(It should be common knowledge/ that UNESCO and ICOM have had many years of special relationship which has grown from strength to strength. My intervention will, out of necessity, focus on the cooperation and partnership between UNESCO's Division of Cultural Heritage and ICOM. Together, and through our unique and respective standpoints and constituents, we have cooperated in the dissemination of knowledge, raising public awareness on promoting the safeguarding of the intangible cultural heritage, conserving and protecting (legally and physically) the movable cultural heritage, developing local competences in the field and fostering partnerships for the long-term sustainability of activities. Over the years, we have together made important and complementary contributions towards the achievement of the above goals. Specifically our cooperation currently involves the following areas:

- i. The promotion of the standard-setting instruments;
- ii. The safeguarding of the intangible cultural heritage;
- iii. Museums and manpower development; and
- iv. The dissemination of knowledge through the publication of the Museum International journal.

i. Promotion of the Standard-Setting Instruments

The Division, through the Normative Section continued its fruitful cooperation with ICOM, in the areas of fighting against illicit trafficking in, and the return/restitution of, cultural objects. Representatives continued to participate in each others meetings.

According to the framework agreement, ICOM produces, with UNESCO's financial support, the series known as "One Hundred Missing Objects". The most recent of this series is "One Hundreds Missing Objects: Looting in Arab Countries", and the important ICOM Code resulted in the one-page Object ID checklist becoming available on-line Ethics for Museum as mentioned by the Secretary General. The latter sets minimum ethical standards of professional practice and performance for museums and their staff.

Joint work on various operational activities and new approaches to combating illicit trafficking are also continued.

One example is the convening of the *Interpol Expert Group on Stolen Cultural Property* and the resulting joint discussions/on how to combat illicit trafficking being conducted via the Internet, which led to the preparation in 2006 and will continue to early 2007, of a document containing "Basic actions" which the Member States of UNESCO, Interpol and ICOM respectively will be invited to adopt in the fight against the sale of illicitly trafficked

cultural property on the Internet.

Another example is the long cooperation between UNESCO, ICOM, INTERPOL and the Getty Foundation to promote the Object-ID. The Normative Section has recently reprinted the one-page check-list in the six UN languages with new contact details that include ICOM, and has provided ICOM with a stock for dissemination. In addition, UNESCO-ICOM cooperation has in several additional languages (for instance Czech, German, Hungarian, Italian, and Korean). Furthermore INS Section prepared a separate record sheet for "Supplementary Useful Information", which was endorsed by the Getty Foundation and ICOM. Both documents can now be found in the newly published UNESCO Handbook *"Measures against Illicit Trafficking in Cultural Property"* (available in hardcopy from the International Standards Section or in UNESDOC on the Internet), as well as in an electronic fill-in format on the Object-ID website maintained by ICOM.

13. Safeguarding of the Intangible Cultural Heritage

In the area of the intangible cultural heritage, ITH Section and ICOM have been patronising each other's meetings and activities.

For example, ITH was present in summer of 2005 when the International Journal of Intangible Heritage was launched; and ICOM did not only advise the Jury of the Masterpieces Programme, but was also invited to witness all the three meetings of Statutory bodies of the 2003 Convention organized by the ITH Section. The future direction of the cooperation will be guided by the results of the discussions of the Intergovernmental Committee for the Safeguarding of the Intangible Cultural Heritage. These discussions are scheduled to take place in China in May, 2007 and in Japan in September, 2007.

iii. Museums and Manpower Development

As mentioned by the Secretary General, in partnership with ICOM, UNESCO, through the Museum Section, has produced the French, English and Arabic versions of the Running a Museum: A Practical Handbook and Running a Museum: Teachers Trainers Manual. These publications are made available to Field Offices to train museum staff as part of their museums activities.

Earlier this year, ICOM collaborated with the Addis Ababa office to carry out a training session in Ethiopia. Further, interest has been expressed to translate these publications into Russian and Portuguese. However, funding has not yet been confirmed.

With regard to the Afghanistan Red List of Antiquities at Risk, as mentioned by the Secretary General, produced in French and English by ICOM, the Museum Section issued a Fee Contract to ICOM, financed by the US contribution, to produce a Dari version of the Red List in close collaboration with the Kabul office. At present, the Kabul office is using Regular Programme Funds to produce a Pashto version of the Red List. These local language versions of the Red List will be launched by ICOM at a press event in Afghanistan.

The Museum Section has also published two booklets in English/French, English/ Arabic and French/Arabic on Security at Museums and Care and Handling of Manuscripts. A third booklet on Documentation of Cultural Artefacts is underway.

More are planned for the future depending on the availability of funds. These booklets are made available on CD-Rom to Field Offices and encouraged to translate them in local

languages. UNESCO Addis Ababa office has already translated these booklets into Amharic.

iv. Dissemination of Knowledge through the Publication of the / Museum International Journal

The Journal provides its professional partners/ with visible space of expression and helps disseminate their expertise. During the past year, the close partnerships between Museum International and ICOM has led to the publication of four important issues, for which ICOM members were guest editors and authors.

Issue N°227 on Cultural Diversity and Heritage, published on the occasion of the adoption of the Convention 1 on the promotion and protection of the diversity of cultural expressions, welcomed Bernice Murphy and Amar Galla as guest editors{ for the second and third chapter.

The September issue of MUSEUM International, *N°231 on Urban Life and Museums*, presents most of the papers of the International seminar held in Boston last May of the newly created International Committee of ICOM, CAMOC: the International Committee for the Collections and Activities of Museums of Cities. On behalf of UNESCO, I wish to thank Ian Jones, the Secretary of CAMOC, whose help to ensure the collection and the publication of the papers was tremendously important.

The most recent issue of *MUSEUM International*, *N°232*, is devoted to **Museums and Cultural Policy**. Nancy Hushion, member of ICOM's Executive Council and guest editor of the issue, has dedicated a lot of her time and professional skills, from the two sides of the Atlantic ocean, to provide our readers with an accurate and powerful image of the changing international landscape of cultural policies.

As far as management is concerned, I am pleased to inform you that, in order to encourage the reinstatement of ICOM institutional subscription, we have come to an agreement with our publisher Blackwell to offer a special price for ICOM Members at 700/0 discount.

Concerning the circulation of the Journal to priority groups and regions, I would like to inform ICOM Executive Board that **a complete collection of MUSEUM International** has been sent to the following institutions: **AFRICOM**, PMDA, EPA, National Museum of Afghanistan, Iraq National Museum, National Museum of Sudan(Khartoum) National Museum of Egyptian Civilization (Egypt), Nubia Museum (Egypt), University of Arts in Belgrade (Serbia and Montenegro), ILAM , Universidad Nacional (Costa Rica), ICEPH (Argentina), Banque Centrale des Etats de l'Afrique de l'Ouest (Senegal)

On the issue of multilingualism, the first Chinese version in the history of the Journal has started this year with the issue on Africa. This new language version/will provide the museum community worldwide,with the opportunity to share the knowledge and the experience of our Chinese and Asian colleagues. The Chinese version of MUSEUM International will present the papers of the original English version with a fixed number of complementary papers written by Chinese and Asian experts. These articles will be made available in the other languages, such as Arabic, English, French and Spanish on the web site of the Journal.

The French edition of the Journal, will be restarted in 2007, thanks to a new publishing partnership with the French Réunion des Musées Nationaux. We are confident that the cooperation with a renown publisher in the field of museum studies,will ensure the French

version of the Journal, the visibility it deserves, in the French-speaking museum community.

We also hope to restart the Spanish version of the Journal within two years.

In conclusion, it is not possible to mention everything UNESCO and ICOM have cooperated on. I do hope, however, that my presentation has demonstrated the variety and significance of the cooperation. Again, UNESCO is encouraged by the vitality of this relationship, and remains committed to its continuation.

Thank you for your attention.

Appendix 3

Executive council amendments to the Draft Revised Statutes

Introduction:

- change the term *policy* in the introduction, idem at the end of the 1st paragraph.
- replace the term *museum studies* by *studies in museology*

2^e paragraph: - remove the words *by the general public*

Article 1:

- section 2: go back to the official expression to describe relations between ICOM and UNESCO.
- section 2: quote *UNESCO* in full: *United Nations Educational, Scientific and Cultural Organisation*
- section 5: replace *social exercise* by *financial exercise*

Article 2 :

- section 1: replace *continuation* by *continuity*
- section 2: replace *addresses issues ... mutual assistance programmes* by *makes recommendations on such issues*
- check the English and French versions of this article are different.

Article 3:

- *Museum* : replace the term *collects* by *acquires*
replace the term *enjoyment* by *pleasure*
- *Museum Professionals*: after section 1, add, *and training and research institutions that are useful to museum activities*
- delete *in a professional or advisory capacity* from this paragraph..
- check the numbers referring to other articles of the Statutes.

Article 4:

- section 1: remove the word *international* at the end of the first sentence.
- section 2: after *Executive Council*, place in brackets, (*see articles 11 and 12*)

Article 5: ***unchanged***

Article 6:

- section 2: add *Chairperson* before *Vice-Chairperson of the Advisory Committee*
- section 2: change the references to the articles to: *article 14, section 6, and article 14, section 5*

Article 7: - section 1: replace *in the Policies* by *in the Rules and Regulations*

Article 8:

- delete the term *Secretary*
- add the term *Operational* after *Secretariat*
- add the term *Museum* before *Information Centre*

Article 9: - replace the term *directorial* by *managerial*

Article 10:

- section 3: replace *voting members* by *members with the right to vote*
- section 2: add at the end of the paragraph: *individual and institutional members vote during the General Assembly through National Committees, International Committees and Affiliated Organisations.*

- section 4: replace the term *fifteen days* by *thirty days*
- section 4: delete the phrase *The summons of the members of the assembly can be made in two ways:*
- section 4: replace the term *on the Web site by or on the Web site*
- section 4: delete *and in the official newspapers of announcements on the place of the head office.*

Article 11:

- section 1: replace *members of the Executive Council* by *members of the Bureau*
- section 3: leave only: *ensures the good management of ICOM* and delete the rest
- section : add the term *inclusion and*
- section 5 : replace the term *approval of the Advisory Committee* by *approval of the Executive Council*

Article 12:

- remove a *Secretary General*
- delete paragraph 4
- replace *An administrative bureau composed of the officers and by The Bureau of the Executive Council ...*

Article 13:

- replace *Auditor* by *Auditing of Accounts (to be reviewed with SD)*
- replace the last sentence by *The person or organisation appointed to audit ICOM's accounts will establish a financial report.*

Article 14:

- section 1: add *Affiliated Organisations*
- section 5: delete entire section
- section 6: replace *named* by *nominated*

Article 15: unchanged

Article 16: unchanged

Article 17: unchanged

Article 18: unchanged

Article 19: unchanged

Article 20: unchanged

Article 21:

- add *Operational* before *Secretariat*
- section 1: add *Operational* before *Secretariat*
- section 2: remove entire section

Article 22: -add *Museum* before *Information Centre*, and also in sections 1 and 2

Article 23: unchanged

Article 24: unchanged

Article 25: - change the term *policy*, and also in section 1

Article 26: unchanged

Article 27: unchanged

Article 28: unchanged

Appendix 4

Treasurer's report

ICOM EXECUTIVE COUNCIL DECEMBER 4 – 6, 2006

OVER-VIEW

- 8 Overview of Financial Matters (memo of Nov. 15/20, 2006)
- 8 Third Quarter Actuals with Projections to December 31, 2006
- 8 Draft 2007 Budget
- 8 Request for draw-down from Reserve Fund
- 8 Progress Report on Investments

OVER-VIEW OF FINANCIAL MATTERS

- A. Ensure that all financial material would be received by the Council in advance of the meeting. Two of four central documents received and posted.
- B. Increased transparency and accountability in ICOM's financial management. Many improvements
- C. Streamline the Budget presentations and reduce format to main headings. Requires more time to achieve
- D. Improve financial forecasting and Projected-to-year-End after the third quarter Report. Much improved – final results yet to be tested.
- E. Better meshing of the various ICOM Financial Reports and the Audit. Misunderstanding and insufficient time
- F. Separate ICOM's Programs and Projects within the budget. Achieved
- G. Requests for Council approval for withdrawals from the Reserve Fund for 2006. Material received does not meet the outline in the Policy; due to the need to respond, it has been reformatted by the Treasurer, for discussion by Council
- H. Development of a detailed, separate Financial Statement for the Reserve Fund. Improved format from F & R Committee; development still in progress
- I. Recasting of ICOM's 2007 Budget. Accomplished, however no memo or comments from Secretariat.
- J. Preparation of the 2008 – 2011 Triennial Budget. Delayed in order to reflect the 2008 – 2011 Strategic Plan.
- K. Preparation of a Feasibility Study for the International Heritage House (ICOM/ICOMOS). Awaiting report from SG

THIRD QUARTER ACTUALS
+
PROJECTIONS TO DEC. 31, 2006

3rd Quarter Actuals + Projections to Dec. 31, 06

REVENUES	ACTUAL 2005	BUDGET 2006	ACTUAL 30/9/06	PROJ. 31/12/06	TOTAL 31/12/06	% 2005/06
Administration	1722866	1700425	1205690	583797	1789487	4%
Programs	109302	271000	6000	25000	31000	-72%
Projects	110740	367229	174279	155389	329669	198%
TOTAL REVENUE	1942908	2338654	1385969	764186	2150156	11%
EXPENSES						
Administration	1174379	1388110	967619	441016	1408635	20%
Programs	416232	625303	273155	96314	369469	-11%
Projects	110741	325242	219727	145389	365117	230%
TOTAL EXPENSES	1701353	2338654	1460501	682719	2143221	26%
OPERATING. POS./NEG.	241555	0	-74532	81467	6935	

FINANCIAL OPERATIONS 2006

	ACT 2005	BUD 2006	ACT 30/9/06	PROJ. 31/12/06	TOTAL 31/12/06	% 05/06
Operating Positive Negative	241555	0	-74532	81467	6935	
Financial Income	9523	20820	13229	0	13229	39%
(Line 224)	62027	-2000	-7991	-161	-8152	-113%
Financial Result	71550	18820	5238	-161	5077	-93%
Surp/Deficit	313105	18820	-69294	81306	12012	

REVENUES	CHANGE IN % ACTUAL 2005 – PROJECTED ACTUAL 2006	CHANGE IN % BUDGET 2006 – PROJECTED ACTUAL 2006
Administration	4%	5%
Programs	-72%	-89%
Projects	198%	-10%
TOTAL REVENUE	11%	-8%
EXPENSES		
Administration	20%	1%
Programs	-11%	-41%
Projects	230%	12%
TOTAL EXPENSES	26%	-8%

SUMMARY

- Greater consistency, tighter and more realistic budgeting
- Major reduction in 2006 Programs due to removal of Musedoma/Getty in both Revenue and Expenses
- 2006 Revenues up 11%, while Expenses increased by 26% over 2005 Actuals
- Separation of Programs and Projects
- In comparison of 2006 Budget against 2006 Projected Actuals, trend is towards reductions in both Revenue and Expenses
- Good controls in effect
- Can Projections be realized: 36% of Revenue still outstanding, but 32% of expenses yet to be incurred.
-

DRAFT 2007 BUDGET

REVENUES	ACTUAL 2005	BUDGET 2006	TOTAL 31/12/06	BUDGET 2007	% 2005/07	% 2006/07
Administration	1722866	1700425	1789487	1766446	3%	-1%
Programs	109302	271000	31000	164000	50%	429%
Projects	110740	367229	329669	546868	394%	66%
TOTAL REVENUE	1942908	2338654	2150156	2477314	28%	15%
EXPENSES						
Administration	1174379	1388110	1408635	1589856	35%	13%
Programs	416232	625303	369469	398721	-4%	8%
Projects	110741	325242	365117	488368	341%	34%
TOTAL EXPENSES	1701353	2338654	2143221	2476945	46%	16%
OPERATING. POS./NEG.	241555	0	6935	369		

FINANCIAL OPERATIONS 2007

	ACTUAL 2005	BUDGET 2006	TOTAL 31/12/06	BUDGET 2007
Operating Positive/ Negative	241555	0	6935	369
Financial Income	9523	20820	13229	48720
Financial Expenses	62027	-2000	-8152	-2000
Financial Result	71550	18820	5077	46720
Surp/Deficit	313105	18820	12012	47089

PERCENTAGE OF BUDGET

REVENUES	ACTUAL 2005	BUDGET 2006	ACT +PROJ. 2006	BUDGET 2007
Operations	88%	73%	83%	71%
Programs	6%	11%	1%	7%
Projects	6%	16%	15%	22%
TOTAL REVENUE	100%	100%	100%	100%
EXPENSES				
Operations	69%	59%	66%	64%
Programs	24%	27%	17%	16%
Projects	7%	14%	17%	20%
TOTAL EXPENSES	100%	100%	100%	100%

For further discussion

- Balance between Administration, Programs and Projects: what is required? What is desirable?
- Include service to Standing Committees in the budget
- No allowance made for different approach to International Committees
- Appears to be no allowance for any recommendations arising from “audit social”

REQUEST FOR DRAW-DOWN FROM RESERVE FUND

REVIEW OF INVESTMENTS

Cash and Fixed Income	Reserve Fund	Working Capital 30/9/06	% of Assets
Cash	-	350,617	17%
BNP Kheops	700,791	-	35%
Money Euribor	300,000	152,789	22%
BNP Cash Investment	-	515,523	26%
Tresorerie Plus			
TOTAL	1,000,791	1,018,928	100%

Appendix 5

Membership Report

National and International Committees

8.1. National Committees

8.1.1. National Committees in arrears of annual dues: Eloisa Zell announced that most of the National Committees that had not paid their dues for 2006 have now settled them. However, three Committees are still in arrears for the year 2006: Benin (9 members), Burundi (6 members) and Jamaica (5 members). Eloisa Zell reported that two of the members of the Jamaican Committee and two others from Benin paid their dues directly to the ICOM Secretariat.

The Executive Council decided that these Committees should be considered as being in a state of reorganisation. Separate letters will be sent to all members inviting them to pay their dues directly to the Secretariat and to re-organize their national committee. At the same time, a letter will also be sent to the Chairpersons of the Committees in question, with copies to AFRICOM and MAC, to try and find a solution.

8.1.2. Re-organised Committees: the following National Committees have been re-organised: South Africa, Laos, Mauritania and Tanzania.

8.1.3. New Committee: Council approved the establishment of a new National Committee in Montenegro provided it met all statutory requirements.

8.1.4. ICOM Fund: the Executive Council agreed to a request for a subsidy from the ICOM Fund for the National Committees of Laos (11 members).

8.1.5.

After deducting the sums for subsidies, the balance of the ICOM Fund will amount to 5273.30 €. The Secretariat is expecting to receive a contribution to the ICOM Fund from Switzerland and France.

8.1.6. Special subsidies: the Executive Council agreed to a request for a special subsidy from ICOM-Uruguay for 2006 (retroactive) and for 2007. In 2005, the latter had omitted to request a grant for **2006 as well**, hence this retroactive request. The Council took due note of this omission, but to avoid creating a precedent, it wished to make it clear that this favourable response was an exception.

8.1.7.

The Executive Council decided to reject the request for an extension of the grant to Argentina. This country has received a grant since 2002. Its Committee had been clearly informed that the grant would come to a conclusion in 2006. However, the Council was willing to study a different form of assistance that could consist, for example, in spacing out the dues or sending letters to any organisation that might accept to give this Committee some financial assistance.

Members of the Executive Council were of the view that museum professionals in developing countries were not sufficiently aware of the Organisation. It was therefore necessary to give them the relevant information about ICOM, to explain how they could become members and what advantages they could obtain from the Organisation.

Nancy Hushion drew the attention to the budgetary uncertainty caused by the option of paying dues in either Euros or U.S. Dollars, and that a solution would be to have National Committees use the same currency for the entire triennium



LISTE DES PARTICIPANTS
LIST OF PARTICIPANTS

110^e session du Conseil exécutif
110th Session of the Executive Council

4 - 6 décembre / December 2006
Paris (France)

EXCUSÉS / EXCUSED

Hans-Martin Hinz (Allemagne/Germany)
Marie-Christine van der Sman (Pays-Bas/Netherlands)

PRESIDENT :

Allissandra Cummins (Barbade/Barbados)

VICE-PRESIDENTS :

Amareswar Galla (Australie/Australia)
Martin R. Schaerer (Suisse/Switzerland)

TRÉSORIÈRE/TREASURER :

Nancy Hushion (Canada)

MEMBRES/MEMBERS :

George O. Abungu (Kenya)
Gary Edson (États-Unis/United States)
Hans-Martin Hinz (Allemagne/Germany)
Jongsok Kim (République de Corée/Republic of Korea)
Elisabet Olofsson (Suède/Sweden)
Per Bjørn Rekdal (Norvège/Norway)
Tereza Scheiner (Brésil/Brazil)
Michel van-Praët (France)
Li Xiangyi (Chine/China)
W. Richard West, Jr. (États-Unis/United States)

EX-OFFICIO :

Günther Dembski (Autriche/Austria)

OBSERVATEURS/OBSERVERS :

Knut Wik (Norvège/*Norway*)
Yani Herreman (Mexique/*Mexico*)
Ben Koevoets (Pays-Bas/*Netherlands*)
Pascal Makambila (Congo)
Lina Tahan (Royaume-Uni/*United Kingdom*)
Armine Wehdorn (Autriche/*Austria*)

IBA (International Bar Association) :

Jean-François Canat (France)

ICCROM (Centre international d'études pour la conservation et la restauration des biens culturels/*International Centre for the study, the conservation and restoration of cultural properties*)

Catherine Antomarchi (Italie/*Italy*)

ICOMOS (Conseil international des Monuments et Sites/*International Council on Monuments and Sites*) :

Gaïa Jungeblodt (France)

IBA (International Bar Association) :

Jean-François Canat (France)

FMAM / WFFM (Fédération mondiale des amis de musées/*World Federation of Friends of Museums*) :

Jean-Michel Raingeard (France)

FONDATION ICOM / ICOM FOUNDATION :

Christine Boël (Belgique/*Belgium*)

UNESCO

Gadi Mgomezulu (Représentant du Directeur général de l'UNESCO/*Representative of UNESCO Director General*)
Isabelle Vinson (Revue *Museum International*/*Museum International Magazine*)

SECRÉTARIAT DE L'ICOM/ICOM SECRETARIAT :

Margarida Ascenso (Employé de bureau – Administration/*Clerk – Administration*)
Carla Bonomi (Webmestre/*Webmaster*)
Tito Chan (Secrétaire – Service des membres/*Secretary – Membership Service*)
Sylvie Delice (Comptable/*Accountant*)
Lysa Hochroth (Rédactrice trilingue/*Trilingual Editor*)
Thomas Jandia (Secrétaire – Administration & Service des membres/*Secretary – Administration & Membership Service*)
Elisabeth Jani (Documentaliste/*Documentalist*)

Cristina Menegazzi (Spécialiste du programme/*Programme Specialist*)
Jennifer Thévenot (Responsable des activités de programme/*Programme Activities Officer*)
Eloisa Zell (Responsable du Service des membres/*Membership Service Officer*)
John S. Zvereff (Secrétaire général/*Secretary General*)